

## BUSINESS TRANSFORMATION

## Our Journey



13 Partners | 2 Directors Team size of 275+

5 Partners | 3 Directors
Presence in 4 Locations
Founded GPS (SSC for Global Clients)

Expanded service line to include Risk Advisory, Tax Regulatory & FRS by inducting 3 new Partners

Ahuja Valecha & Associates LLP "AVA" Foundation Year



### **About us**



**Ahuja Valecha & Associates LLP ("AVA")** established in the year 2005, co-founded by Lalit Valecha & Deepak Ahuja.

The Partners are qualified members of the Institute of Chartered Accountant of India (ICAI), and have a collective experience of over 5 decades having worked with global firms like Ernst & Young, Price Waterhouse, KPMG, Deloitte & Grant Thornton.

The partners have worked as lead members or key members on assurance, tax, due diligence, advisory engagements of companies engaged in diverse industries like Information Technology, banks, heavy engineering, automotive ancillaries, paper manufacturing, consumer durables and media and entertainment.

The firm is engaged in professional practice rendering Assurance, Tax Advisory, Compliance, US GAAP, IFRS & Other services to a large array of clients. For select list of clients refer our credentials. **The firm currently has a team size of 275.** 



# Our Business Transformation Services

We believe in unlocking new opportunities for our clients which will enable one to formulate and relook at the Organization Strategy, Execute, Functional and Digital transformation, innovate themselves and stay ahead of the curve. We believe in delivering transformation which is user friendly, agile and sustainable.



# Our Holistic Approach

Execution: We will bridge the gap between implementation partner and the business

Process: We help to design, systems and policies are written and rewritten to enable digital transformation **Customer First:** 

We help to identify and understand customer needs and wants

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Our Approach to Business Transformation

Objectives: We will define with business what success look at the enterprise and functional levels.

People: We work to understand behavior, expectations, to reveal new opportunities and to earn relevance

Governing Council Structure formation



## **Digital Transformation**

We are the extended arm of finance/other business operations. We liaise with IT to drive testing, validation, implementation & post implementation.

#### **Technology Strategy**

We help the business to define a tech strategy as per organization's mission and the business goals.

#### **Tax Technology**

We help to automate the repetitive and manual tax compliances thereby savings the teams time for analytical activities.

#### **Emerging Technologies**

We help organizations with end-to-end RPA processes in HR , Finance and Supply Management including chatbot for Customer service desk and payroll

#### **End to End ERP Implementation**

We help choosing the right ERP, setting the processes and data migration. We serve serve as change agent between the implementation partner and the business.

#### **Balanced scorecard and Dashboards**

We help to convert their strategic goals into a set of organizational performance objectives that can be measured, monitored to ensure that an organization's strategic goals are met.

#### **Data Analytics**

We help organizations develop value out of their large data sets and make impactful business decisions, which help them forecast well

#### **Cloud Services**

We aim at providing easy, affordable access to applications and wide range of services without the need for them to have the internal infrastructure and hardware.



### **Functional Transformation**

Over a period, processes become redundant, some loose relevance, lack internal control and may need re-think and redesign to adapt to changing needs of business and technology, we help organizations drive this change

#### **Business Processes design and transformation**

We help the business to define a tech strategy that best suits the organizations and the business goals. We believe in enabling technology for the advantage of the business.

#### Setting up Shared Services & COEs

We work with clients to strategize, design, establish and transition to the most appropriate service delivery model,. We help defining the shared services organization structure, define the roles and processes of each member within the organization

#### **Finance Transformation**

We provide a set of offerings that assist finance executives with assessing their finance strategy and vision, and helps design and implement change to their finance organization, process and systems to improve the overall value of finance and optimize controllership activities and managed services

#### Front and Back Office Transformation

It is important to align the front and back-office change initiatives to accelerate the success of digital transformation. We help link and bring in the synergies in both so that both services compliment each other.



# Organization Strategy Transformation

Over a period, processes become redundant, not very effective and may need re-think and redesign to adapt to changing needs of business and technology, we help organizations with this change

#### **Workforce Strategy Formation**

We help in mapping the key goals and future objectives set by organization to the available workforce, analyze the gaps, predict the future hiring so that the goals of the organization can be achieved seamlessly.

#### **ESG Strategy & Policies**

We handhold the finance team into designing a framework and know how on their ESG requirements which are mandated and the non-mandated as of today. We also aim at collaborating with ESG reporting software providers to enable an end-to-end automated solution.



## Virtual CFO

This is a great way for businesses to gain the experience of a high-level CFO without the cost of a comparably-experienced in-house CFO. As your expert virtual CFO, our experienced CFOs work with you to fine-tune your financial strategy to maximize shareholder value, accelerate growth, and achieve your growth & profit goals.

- **Business Plan**
- Operation support with weekly and Monthly meetings
- Dashboard for various operational matrix
- Investor Reporting and Financial Modeling
- **Controllership services**
- Full Managed finance services



## Potential Areas of Finance Transformation

Finance\* (40%-60%) Level 2 Accounts Payable General Accounting Accounts Fixed Assets Travel and Cash (80%-100%) Receivable Management (50-60%)Expenses (45-60%)(30-40%)(40-50%)(85-90%)Level 3 40% 60% Receive Invoice Processing of Work Order Expense Manage Business lournal entries Financial Processing Sales Orders Creation Advances statements (General) analysis Approve Invoice Credit Control Asset Movement Petty Cash Trial balance Financial and Expense Accounting regulatory Processing preparation and (Leadership) review reporting Asset Ageing Open Purchase Release Invoice Debtors Petty Cash Account Management Analysis Orders Management reconciliation (B2C) Prepare Payment Dispose Assets Manage T/E Manage Expense Intercompany Debtors Management (Accounting only) Reporting Reimbursements Run accounting (B2B) IFRS Adjustments Perform Vendor Statutory/GAAP Collection Reconciliations Accounting adjustments Period End Close Period-end Perform Spend Analysis Procedures Managing Queries % the process % the process (English language) can be typically cannot be typically

AVA

automated

automated

# Technology — Future Finance Disruptors

The eight technologies which will bring in a wave of disruption in core finance areas, While FP&A is the areas where maximum disruption is seen there are other transaction based areas as well. Which will have significant influence

Exponential Technologies Finance areas	Visualization	In-Memory Computing	Blockchain	Robotics Process Automation	Internet of Things	Cognitive Computing	Advanced Analytics	Mobility
Fixed Assets					X		Х	
FP&A	х	Х	х	Х		х	X	X
Order-to- cash			х	Х			x	х
Procure-to- pay			X	X	X		Х	
Record-to- report				X			X	
Tax				x			X	
Treasury			Х	Х				
Investor Relations	X		Х			X	Х	х





### WHY AVA TEAM?



#### **Quality Oriented**

- Partners front-ending and involved in overseeing execution
- Skilled resources put on job
- Best in industry tools and databases deployed



#### Flexible Approach

- Partnering with client teams during end-to-end engagement cycle
- Proactively sharing inputs on best practices
- Periodically seeking feedback to enhance client experience



#### Value Delivery

- · High quality service at competitive fee
- Cost efficient service delivery approach followed resulting into cost savings for clients without impacting the quality



#### **Industry Experience**

- +20 years of experience
- Being an extended arm of finance for testing, validation, seamless execution, and coordination with IT team

### **CORE TEAM & ACCOLADES**







### Ranked Top 5 in the Venture Intelligence league table rankings as top financial advisory firm in PE deals in 2020 2021 and 2022

Name	Experience years	Designation	Expertise/LOS	Previous Employment	
Ajay Kering 19		Partner	Transfer Pricing and International Tax	PwC and Grant Thornton	
Ankit Shah	17	Partner	Assurance	Ernst Young (EY)	
Ankush Agarwal	9	Partner	Direct Taxes, Structuring	PwC	
Chandan Lahoti	17	Partner	Assurance, Corporate Development & Strategy	Ernst Young (EY)	
Deepak Ahuja	19	Founder Partner	M&A DD, Tech	PwC	
Lalit Valecha	20	Founder Partner	Deals, Cross Border, Structuring & Valuations	PwC	
Mahesh Jeswani	21	Partner	GST, Indirect Taxes	Anmol Sekhri	
Mayur Zala	10	Partner	Corporate tax, transfer pricing and international tax	KPMG and Grant Thornton	
Neeta Valecha	17	Director	Finance recruitment	Deloitte	
Praveen Kumar	09	Partner	Assurance, IND AS, IFRS, Audit support	PwC	
Prithvesh Ashar	11	Partner	Risk Advisory		
Rajiv Batra 40+		Senior Partner	Corporate Strategy	Cummins India	
Rishabh Jaketia 10		Director – UAE	UAE VAT		
Supriya Bansal 20+		Partner	Business Transformation Services	John Deere, Alfa Laval, Apexon	
Vishal Solanki 19		Partner	International Taxation & Transfer Pricing	Deloitte, KPMG	















